



# **TOWN OF ANDOVER RESTORATION & RECOVERY PLAN**

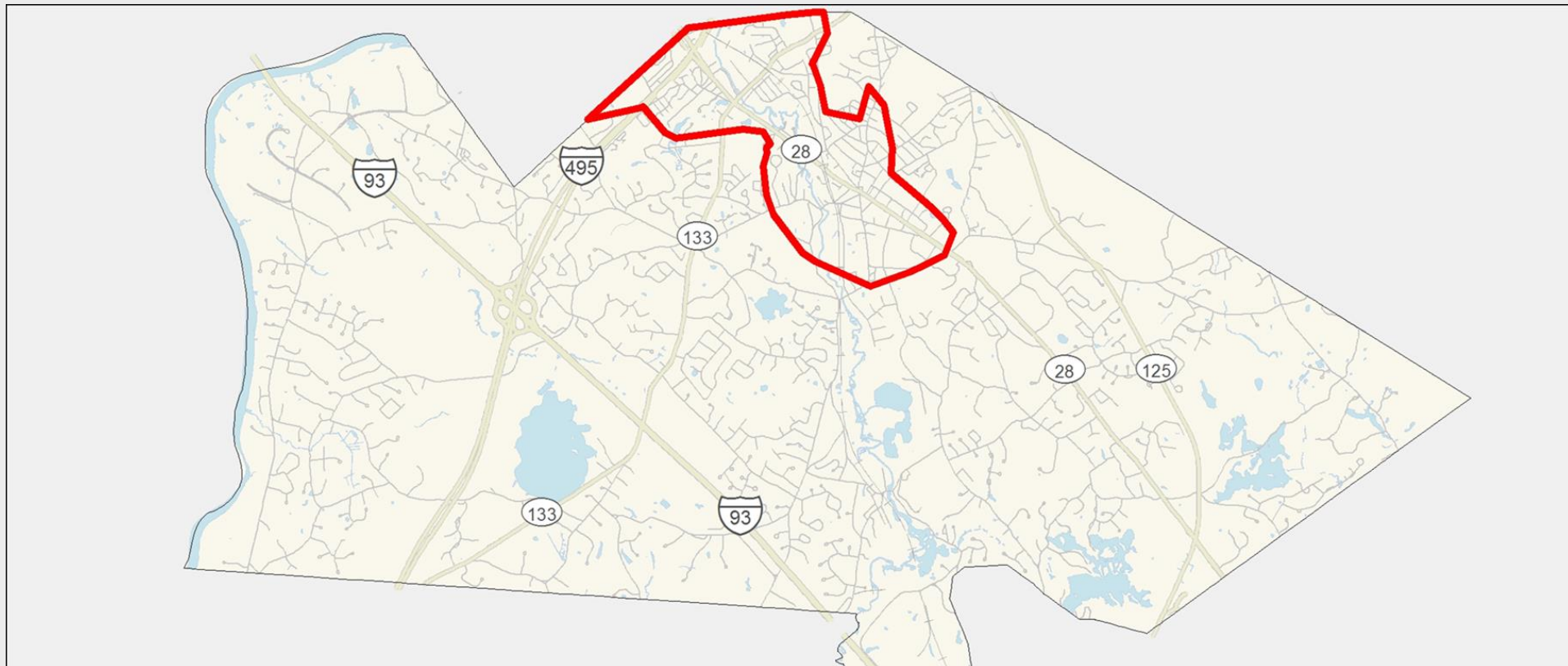
**June 12, 2019**

# OBJECTIVE

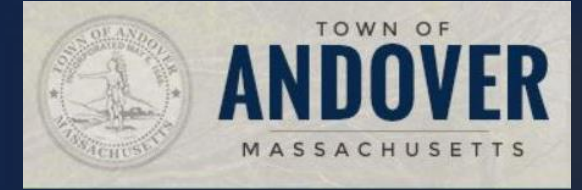


Targeted investment:

- To restore the impacted area and enhance public spaces that supported the recovery
- To offset expenses associated with the recovery
- To support the Town's response to future emergency related events in Andover

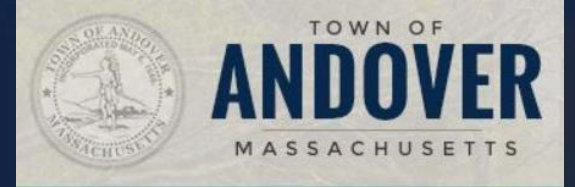


# SEPTEMBER 13<sup>TH</sup> & INITIAL RESPONSE



- Andover's Finance team mobilized the evening of September 13<sup>th</sup> for the purposes of establishing a framework for tracking all expenses, both direct and indirect, associated with the response and recovery effort
- Town provided a comprehensive response to the disaster:
  - Senior Center and Rec Park & Poms Pond were opened and utilized for emergency purposes
    - Shelter, Charging Station and Showering Facilities
    - Parking, Water & Power Supply
  - Andover Police, Fire, Public Works & Facilities equipment was fully utilized
- Throughout the Fall, Andover DPW inventoried every impacted road, sidewalk and soft surface

# DIRECT VS. INDIRECT COSTS/WAIVED REVENUE



## DIRECT COSTS

- Employee Overtime
- Showers
- Project Management (Environmental Partners)
- Self mitigation - equipment, valves, gas flue, various parts
- Communications
- Inspectors
- Fuel for Generators
- Legal costs
- Special Town Meeting

## INDIRECT COSTS

- Cost of Exempt Employees time
- Utilities associated with keeping buildings open
- Wear on streets
- Wear on shelter space and items
- Wear on site of trailers and portable showers
- Vehicle Depreciation

## WAIVED/LOST REVENUE

- Waived Permit Fees - electrical, plumbing, gas
- Projected Future Revenue
- Lost use of room rentals at Old Town Hall
- Lost Parking Revenue







# REQUEST OF TOWN MEETING



That the Town create a Gas Disaster Capital Account and vote to appropriate and transfer \$19,190,250 to the Gas Disaster Capital Account, or take any action relative thereto.

# REQUEST OF TOWN MEETING



SETTLEMENT

\$20,816,250

GAS MITIGATION  
CAPITAL ACCOUNT

\$19,190,250

TRANSFER & APPROPRIATE

Does not require vote of Town  
Meeting

NON-APPROPRIATED TRANSFER

DEFICIT  
RECONCILIATION

\$1,626,000

# SETTLEMENT OVERVIEW



Allocation of Funds	
Road & Sidewalk Restoration	\$13,965,000
Substantiated Claims	\$3,851,250
General Claims	\$3,000,000
Total	\$20,816,250

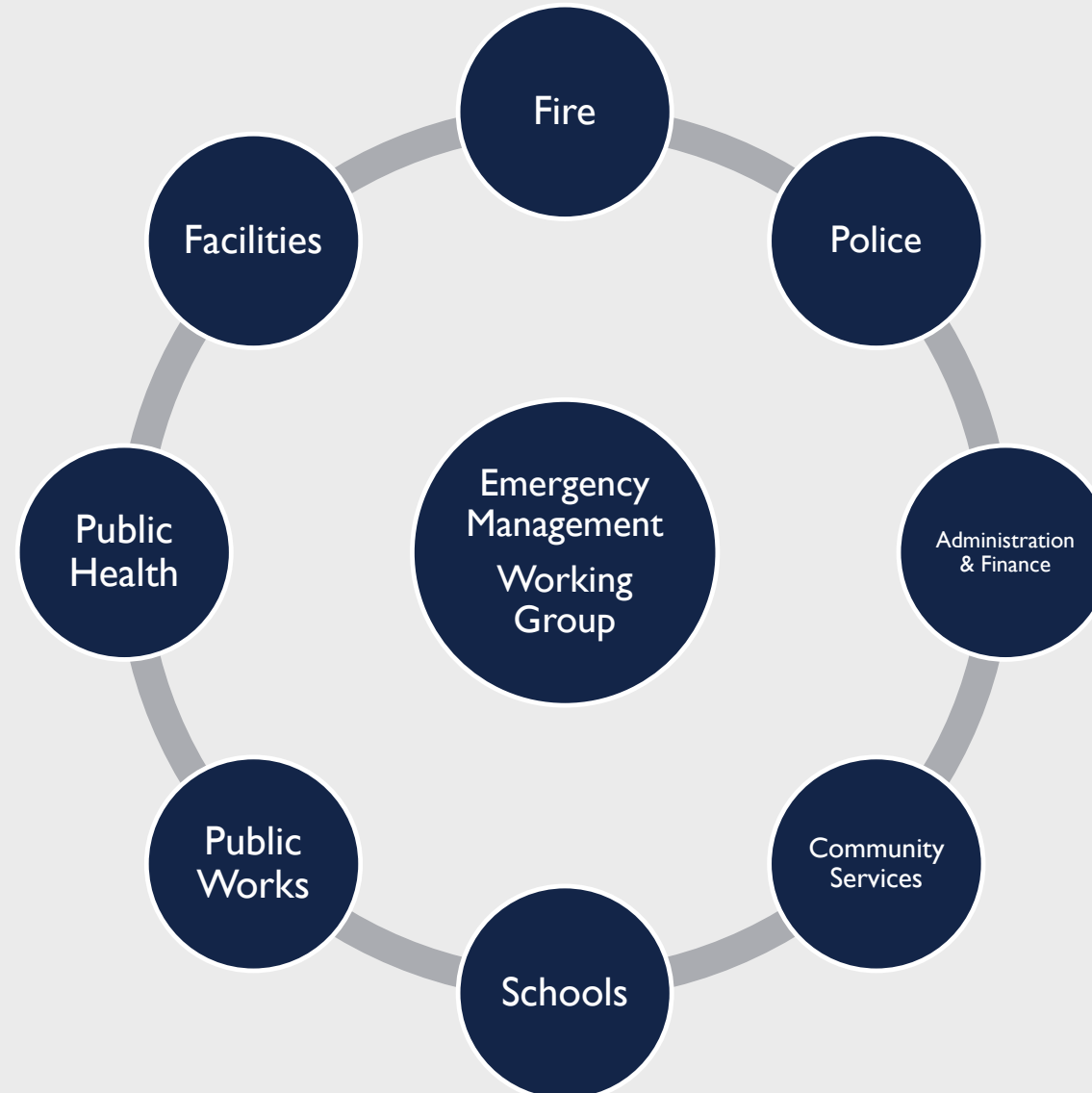
**Massachusetts Department of Revenue: “For the repair and replacement of city/town property, costs, restitution and damages related to this emergency.”**

## **Allowed Uses:**

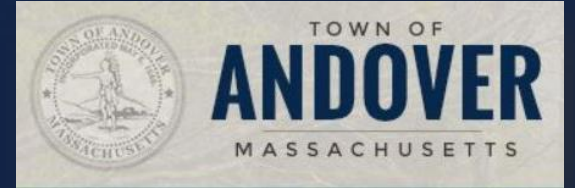
- **Road & Sidewalk Restoration & Improvements and associated costs**
- **Soft Surface Restoration**
- **Investment in Public Facilities used during the disaster and that may be used in future emergency related events**
- **Deficit Reconciliation**



# EMERGENCY MANAGEMENT WORKING GROUP

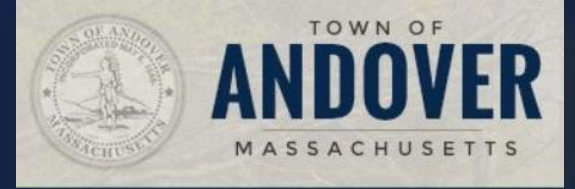


# RECOMMENDATION – ESTABLISHING CAPITAL ACCOUNTS



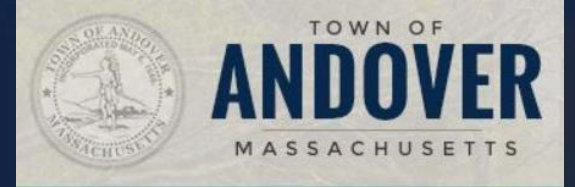
- **Restoration & Investment in Roads, Sidewalks & Infrastructure**
  - Restore approx. 19 miles of public roads and associated public ways
  - Curb to Curb Restoration
  - Repair Sidewalks & Replace as necessary
  - Street Tree Program
  - Route 133 Design
- **Emergency Preparedness - Investment in Public Facilities & Parks**
  - Senior Center Expansion & Renovation
  - Senior Center Parking & Playstead Masterplan Implementation
  - Playstead & Downtown Connectivity Improvements
  - Rec Park & Poms Pond Restoration & Improvements
- **Deficit Reconciliation**
  - Direct Costs - \$1,626,000
- **Gas Disaster Mitigation Reserve Account**
  - Inspectional Services, Revenue Recovery, After Action Review & Deliverables

# DETAIL OF PUBLIC FACILITY & PARKS IMPROVEMENTS



- **Senior Center Renovation & Expansion**
  - Installation of Shower Facilities
  - Installation of Walk In Refrigeration
  - Installation of Energy Efficient Windows
- **Senior Center Parking & Playstead Improvements**
  - Increase Parking Capacity
  - Install Perimeter Access
  - Install Plowable Surface for Emergency Mobilization and Recreational Use
- **Senior Center, Playstead and Downtown Connectivity**
  - Increase Parking Capacity at Municipal Complex
  - Construct and Improve Pedestrian Access from Senior Center to Downtown
  - Ensure ADA Compliance
- **Rec Park & Poms Pond Restoration & Improvements**
  - Repave surfaces and access roads used during Gas Disaster
  - Install Permanent Shower Facilities

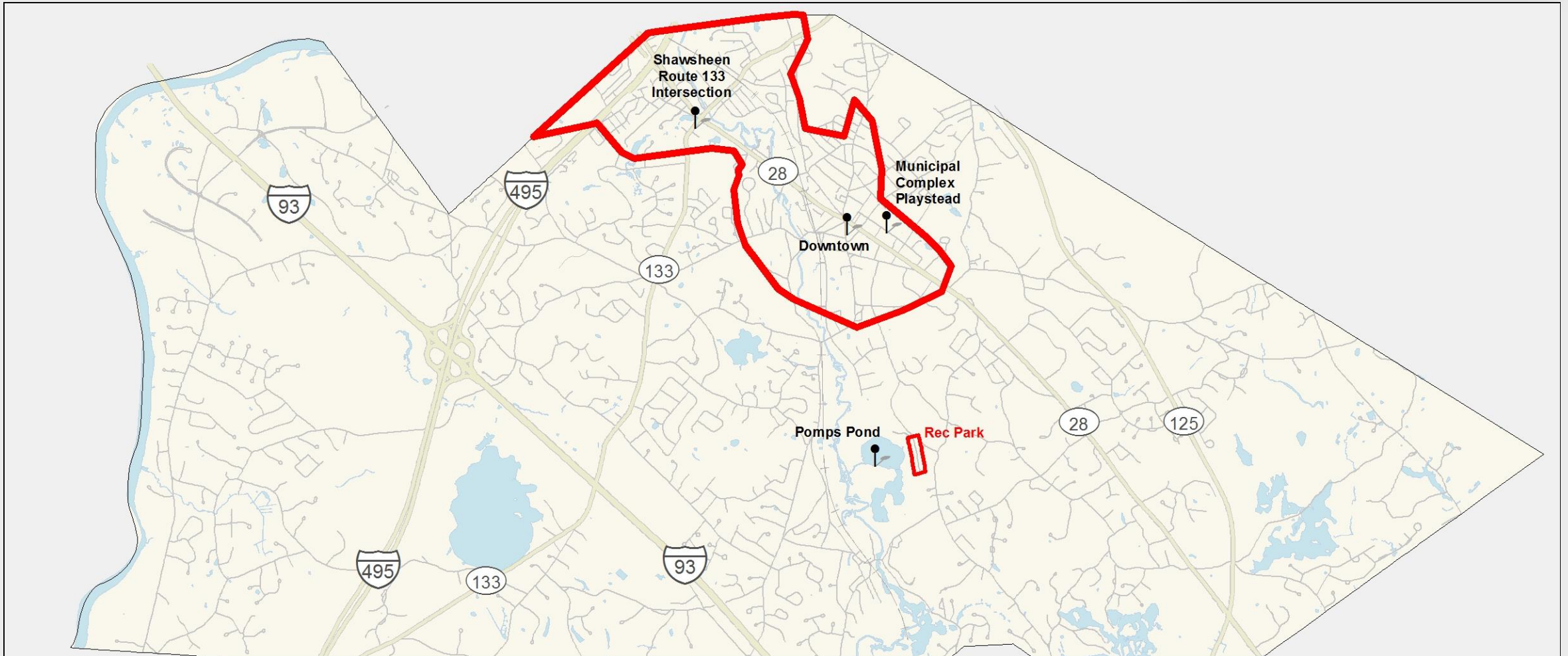
# RECOMMENDATION



Roads/Sidewalks & Infrastructure	
Road/ Sidewalk/Infrastructure Restoration & Improvements	\$13,965,000
Street Tree Program	\$100,000
Route 133 Corridor Design	\$500,000
<b>Total</b>	<b>\$14,565,000</b>
Public Facilities & Parks	
Senior Center Renovation & Expansion	\$500,000
Senior Center Parking & Playstead Improvements	\$700,000
Playstead & Downtown Connectivity	\$250,000
Rec Park & Poms Pond Restoration	\$950,000
<b>Total</b>	<b>\$2,400,000</b>
Deficit Reconciliation	
Deficit Reconciliation	\$1,626,000
<b>Total</b>	<b>\$1,626,000</b>
Gas Disaster Mitigation Reserve Account	
Reserve for Allocation	\$2,225,250
<b>Total</b>	<b>\$2,225,250</b>
<b>Grand Total</b>	<b>\$20,816,250</b>
<b>Less Deficit</b>	<b>(\$1,626,000)</b>
<b>TOTAL APPROPRIATION</b>	<b>\$19,190,250</b>

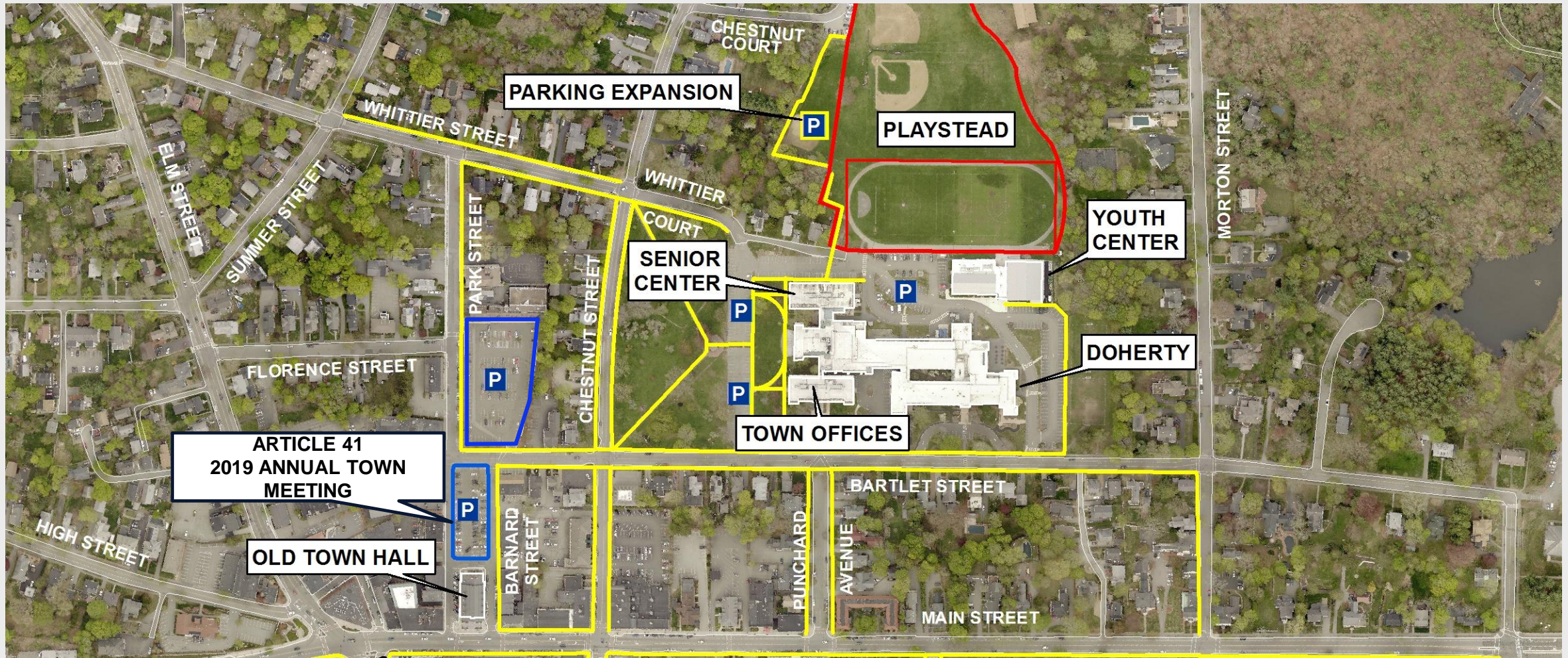
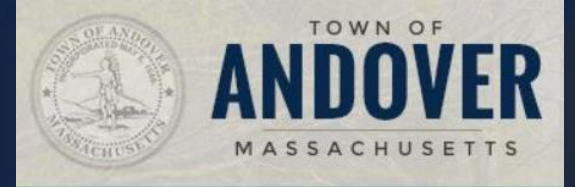


# IMPACTED AREA



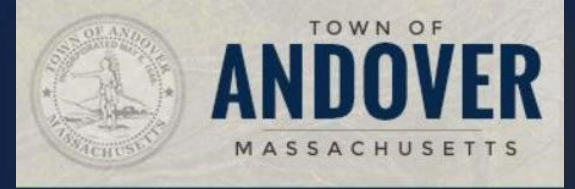


# MUNICIPAL COMPLEX & DOWNTOWN CONNECTIVITY





# WARRANT ARTICLE



ARTICLE 1	COLUMBIA GAS CAPITAL FUND ACCOUNTS
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To see if the Town will vote to create capital accounts for roadway and infrastructure improvements, public facilities improvements, equipment, park improvements and other expenses related thereto and vote to appropriate all funds, less those required to reconcile deficits, received from Columbia Gas as compensation to improve and restore Town roads, public infrastructure, public facilities, equipment, parks, and other expenses related thereto to said accounts.

*On request of the Town Manager*

SELECT BOARD & FINANCE COMMITTEE RECOMMEND APPROVAL
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